

STATINTL

CLANDESTINE SERVICE SENIOR SEMINAR

CRITIQUE

1. As you know, the first four days of the Seminar were designed as a sort of backdrop to the problem-tackling weeks, providing: a. a brief survey of developments since World War II and of present international conditions, with particular emphasis on those forces and trends which pose problems for U. S. national objectives and security; b. a look at ourselves and prospects for the future -- the CS in a changing world; and c. an up-to-date and candid look at "the national security process" and the CS role therein. Did you find this portion of the Seminar useful?

- a. No _____
- b. Yes, to a slight degree _____
- c. Yes, to a moderate degree _____
- d. Yes, to a good degree _____
- e. Yes, to an exceptional degree ✓ _____

2. Quite apart from the CS Senior Seminar, do you think that a brief (2 or 3 day) ~~seminar~~ ^{symposium} on The CS in a Changing World along the same lines as this backdrop portion would be useful and interesting to other senior CS officers?

CRITIQUE (cont.)

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- a. No _____
- b. Yes, to a slight degree _____
- c. Yes, to a moderate degree _____
- d. Yes, to a good degree ☒ _____
- e. Yes, to an exceptional degree _____

3. Unfortunately, agenda changes and other factors beyond our control did not permit the timely dissemination of complete reading kits. Except for receiving reading material in piecemeal fashion, did you find the documents useful to your consideration of the problems discussed?

- a. No _____
- b. Yes, to a slight degree _____
- c. Yes, to a moderate degree _____
- d. Yes, to a good degree ☒ _____
- e. Yes, to an exceptional degree _____

4. Do you have any suggestions for changes or improvements in the techniques of the Seminar, e.g., in the method of preparing the papers, the handling of outside contributions by guest speakers, etc.?

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I believe that Seminar participants should each prepare a paper on the topics to be discussed, based on their own experience and existing pertinent studies, papers, etc. These papers could then be presented by each student, critiqued, and then be used as a basis for discussion. I think that more panels -- perhaps of people presenting widely divergent viewpoints would be useful. I liked the method of presenting the CS in a changing world.

CRITIQUE (cont.)

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5. Do you have any suggestions for changes and improvements in the administration of the Seminar, including space and location?

I would recommend holding portions of the Seminar (after the input is complete) outside the Hqs building in a strictly informal atmosphere.

6. Do you think the size of the group was appropriate? If not, please explain. *yes, just about right.*

7. Do you think that Seminar members were well selected to meet the requirements placed on the Seminar? If not, do you have any suggestions for improving the composition of any such future Seminar? *While all*

the members struck me as good, competent officers, I do not believe that the group as a whole had the depth and breadth of experience (pertinent to the problems discussed) necessary

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CRITIQUE (cont.)

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To produce the best possible papers and recommendations. Basically, I think that there should have been more senior officers -- at about the Division COPS level.

8. Did you find the Seminar topics pertinent and challenging?

What topics would you have included as "vital, current problems of the CS?"

CS Career Management (as a parallel examination to the Panels)

The Agency's CI Mission, i.e., improving CS performance in this field.

Operations Training; i.e., where does CS training belong, how can it be made more responsive to CS needs, how can it extract more CS support, etc.

9. Do you have any other comments on the Seminar which might be

useful as a basis for improvement or modification of any future Seminar?

I would recommend single-topic, shorter, intensive Seminars which would catch more of the big CS fish and which would, then, presumably get wider and more willing support from the Divisions and Staffs. Alternatively, the CS at this stage of development could use a State Dept Senior Seminar of comprehensive scope and greater length with, of course, appropriately broader objectives.